



Meeting of the Council
Wednesday 15th December 2021
Time 09:00 – 13:30 via Zoom

| Via Zoom Attendees: | |
|---|-----------|
| Council: | |
| John Fingleton (Senior Independent Member) | Attending |
| Indro Mukerjee | Attending |
| Juliet Davenport | Attending |
| Priya Guha | Attending |
| John Latham | Attending |
| Sir William Sargent | Attending |
| Mike Short | Attending |
| Matt Clifford | Attending |
| Isabel Fox | Attending |
| Tunde Olanrewaju | Attending |
| Chris Ganje | Attending |
| Caroline Plumb | Apologies |
| John Gibson | Attending |
| UKRI Observer: | |
| Emma Lindsell | Attending |
| Innovate UK: | |
| Simon Edmonds | Attending |
| Mike Biddle | Attending |
| Robert Shaw | Attending |
| Louisa Simons | Attending |
| Neil McDaid | Attending |
| Woz Ahmed | Attending |
| Neil Phimister | Attending |
| Lindsey Weston (Secretariat) | Attending |



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| 09:00 start | | | |
|--------------------|--------------|--|---|
| 1 | 09:00-09:15 | Welcome <ul style="list-style-type: none"> Apologies Declaration of interests | John Fingleton |
| 2 | 09:15-10:30 | Council to note and discuss Operational Update <ul style="list-style-type: none"> Top three highlights per leadership team member: | Simon Edmonds, Mike Biddle, Neil McDaid, Neil Phimister, Louisa Simons, Woz Ahmed |
| | 10:30-10:45 | Break | |
| 3 | 10:45-12:15 | Council to note and discuss <u>Plan for Action and Comprehensive Spending Review (CSR) update</u> <ul style="list-style-type: none"> CEO introduction CSR process update/ Next Steps Implementing the Plan for Action Performance Reporting progress update | Indro Mukerjee Robert Shaw Paul Mason, Dan Hodges Robert Shaw |
| 4 | 12:15- 13:30 | Closed Council Session <ul style="list-style-type: none"> Council with Indro | Council members plus Indro |
| 5 | | <ul style="list-style-type: none"> Council only | Council members |
| Close 13:30 | | | |